

Trustees, Officers, Deans Administration, Emeriti

The listings in this catalog include faculty, administrative personnel and emeriti as of August 2008. Some faculty members' educational backgrounds were not available at press time.

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Robert A. Bernhard, *Chair Emeritus*
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Robert Aquilina CE'78
Lawrence Benenson
Michael Borkowsky ME'61
François deMenil AR'87
Mark Epstein A'76
Edward A. Feiner AR'69
Jeffrey Gural
Douglas A.P. Hamilton
Vikas Kapoor
Stanley N. Lapidus EE'70
Richard S. Lincer
John Michaelson
Lawrence Ng EE'78
Bruce Pasternack ME'68
Sandra Priest Rose
William H. Sandholm CE'63
Richard Schwartz ME'57
Georgiana J. Slade
Philip Trahanas EE'92
Martin Trust ME'56
Roger C. Tucker III A'74
Cynthia Weiler
Jason Wright
Ex Officio: Carmi Bee AR'67
Alumni Council President

Officers

George Campbell Jr., *President*
B.S., Drexel University
Ph.D., Syracuse University
Ronni Denes, *Vice President for External Affairs*
B.A., American University
M.A., Columbia University
Robert E. Hawks, *Vice President for Business Affairs and Treasurer*
B.A., Syracuse University
M.P.A., Baruch College
M.A., Fordham University
Louise Baykash, *Assistant Secretary*

Deans

Saskia Bos, *Dean of the School of Art*
B.A., University of Groningen;
M.A., University of Amsterdam
Sara Reisman, *Associate Dean of the School of Art*
B.A., University of Chicago; Whitney Museum Independent Study Program
Anthony Vidler, *Dean of the Irwin S. Chanin School of Architecture*
B.A. Hons., Dipl.Arch., Cambridge University;
Ph.D., Delft University of Technology (The Netherlands)
Elizabeth O'Donnell, *Associate Dean of the Irwin S. Chanin School of Architecture*
University of Minnesota; B.Arch., The Cooper Union, R.A.
Eleanor Baum, *Dean of the Albert Nerken School of Engineering; Professor of Electrical Engineering*
B.E.E., City College of New York, CUNY; M.E.E., Ph.D., Polytechnic University
Simon Ben-Avi, *Associate Dean of the Albert Nerken School of Engineering; Professor of Electrical Engineering*
B.Sc., M.Sc., Ph.D., University of Manchester Institute of Science and Technology, England
William Germano, *Dean of the Faculty of Humanities and Social Sciences; Professor of English Literature*
B.A., Columbia University;
Ph.D., Indiana University
Mitchell L. Lipton, *Dean of Admissions and Records*
B.A., SUNY at Binghamton;
M.P.A., New York University
John Falls, *Assistant Dean of Admissions*
B.A., St. John's University
M.A., Brooklyn College
Linda M. Lemiesz, *Dean of Students*
B.A., Smith College;
M.A., M.Phil., Ph.D., Columbia University
Stephen P. Baker, *Associate Dean of Students and Director of Recreation, Health and Safety*
B.S., New York University

President's Council

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Ivan Chermayeff
Henry N. Cobb, FAIA
Preston A. Davis
Susan Silver deMenil
Barbaralee Diamonstein-Spielvogel
Elizabeth Diller AR'79
Robert F. Fox Jr.
Milton Glaser A'51
Alexander Gorlin AR'78
T.J. Gottesdiener AR'79
Benedict A. Itri EE'75
Elliot S. Jaffe
Maurice Kanbar
Jay Kriegel
Stanley N. Lapidus EE'70
Leon M. Lederman
Carol Sutton Lewis
Richard B. Lowe III
Edgar Mokuvos EE'78
Toshiko Mori, AIA AR'76
Jeanne Moutoussamy-Ashe A'75
Cynthia Hazen Polsky
Charles P. Reiss AR'65
Andrew Russell
Morley Safer
Sara Lee Schupf
Charles A. Shorter
Neal Slavin A'63
Martha Stewart
Willard L. Warren EE'50
William D. Zabel, Esq.

Administration

Lawrence Cacciatore
Director of Operations
B.A., M.A., New York University
Ellen Dorsey
Associate Registrar
B.A., Queens College, CUNY
M.S., City College of New York, CUNY
Gerald Fetner
Director of Institutional Giving
B.A., M.A., Queens College
Ph.D., Brown University
Laurent A. Fisher
Director of Major Gifts & Donor Relations
B.A., University of Denver
Ann Marie Gong
Director of Administration
B.A., School of Visual Arts
David Greenstein
Director of Continuing Education/ Public Programs
B.A., Dartmouth College
M.A., Ph.D., Columbia University
Robert P. Hopkins
Director of the Computer Center; Associate Professor of Computer Science
B.S., St. Joseph's College, Indiana
M.B.A., Fordham University
Mindy Lang
Director, Center for Design and Typography
B.F.A., The Cooper Union
Claire McCarthy
Director of Public Affairs
Susan Moyle Lynch
Director of Alumni Relations
B.A., Russell Sage College
Ulla Volk
Head Librarian
M.L.S., Royal Danish Library School
M.L.S., University of Wisconsin-Madison; M.A., New York University
Mary Ruokonen
Director of Financial Aid
Jody Jeffery Grapes
Director of Facilities Management
Trustees Emeriti
Louis Dorfman A'39
Milton Glaser A'51
Alex Katz A'49
Clarence F. Michalis
Frank J. Waehler
Carroll L. Wainwright, Jr.

Faculty/Administration Emeriti

Richard L. Bory, *Dean Emeritus of Admissions and Records*

B.A., St. Bonaventure University; M.Div., Christ the King Seminary; M.S., Queens College, CUNY

Richard S. Bowman, B.A.

Professor Emeritus of Comparative Literature

Arthur Corwin, *Professor Emeritus of Art*

Ozenfant and Hans Hofmann, Schools of Fine Art; The Cooper Union; B.F.A., B.Arch., Yale University

Shang-I Cheng, B.S., M.S., Ph.D., P.E.

Professor Emeritus of Chemical Engineering

Wallace Chinitz, *Professor Emeritus of Mechanical Engineering*

B.M.E., City College of New York, M.M.E., Ph.D., Polytechnic University

Richard G. Costello, *Professor Emeritus of Electrical Engineering*

B.E., The Cooper Union M.S.E.E., New York University Ph.D., University of Wisconsin

Peter D. Eisenman

The Irwin S. Chanin Distinguished Professor Emeritus of Architecture

B.Arch., Cornell University; M.S.Arch., Columbia University; M.A., Ph.D., University of Cambridge (England). R.A., N.C.A.R.B., F.A.I.A.

Walton D. Ellison, *Professor Emeritus of Physics*

B.S., University of Colorado Ph.D., New York University

Richard C. Extermann, Lic. es Sc., Ph.D. *Professor Emeritus of Physics*

William W. Flexner, B.S., Ph.D.

Professor Emeritus of Mathematics

Stanley M. Forman, B.A., Ph.D.

Professor Emeritus of Physics

Sue Ferguson Gussow

Professor Emerita of Architecture

Pratt Institute; The Cooper Union; The Brooklyn Museum; B.S., Columbia University; M.F.A., Tulane University

Hans Haacke, *Professor Emeritus of Art*

Staatsexamen (MFA), Staatl. Werkakademie, Kassel, Germany; Hon. DFA, Oberlin College; Atelier 17, Paris; Tyler School of Art; Pratt Graphics Center

John Q. Hejduk*, *Dean of the*

Irwin S. Chanin School of Architecture;

Professor Emeritus of Architecture

The Cooper Union; B.S. in Arch., University of Cincinnati; M.Arch., Harvard University; Università degli Studi, Rome; Hon. L.H.D., University of Illinois at Chicago R.A.; N.C.A.R.B.; Fellow of the Royal Society; F.A.I.A.

Richard Henderson, *Associate Dean*

of the Irwin S. Chanin School of

Architecture; Professor Emeritus

of Architecture

B.Arch., Cornell University; R.A.

Joel W. Hollenberg, *Professor Emeritus*

of Mechanical Engineering

B.E., The Cooper Union M.S., Ph.D., Stevens Institute of Technology; PE.

Henry B. Hope, B.Ch.E., M.A., Ph.D.

Professor Emeritus of Chemical Engineering

Leo S. Kaplan

B.A., City College of New York, CUNY M.A., Columbia University

Ralph Knapp, B.E., M.S.

Professor Emeritus of Electrical Engineering

Walter S. Kut, B.S. in M.E., M.S., P.E.

Professor Emeritus of

Mechanical Engineering

Jean Le Mée, *Professor Emeritus*

of Mechanical Engineering

B.S., Ecole Nationale de la Marine Marchande, Nantes; M.S., Ph.D., Carnegie Mellon University

Arsete J. Lucchesi, *Associate Dean*

Emeritus, Albert Nerken School of

Engineering; Professor Emeritus of

Mathematics

B.S., Queens College, CUNY;

M.S., New York University

Philip Nudd, B.S.E.E., M.S., P.E.

Professor Emeritus of Electrical

Engineering

George Sadek*, B.A., M.F.A.,

Frank Stanton Professor

of Graphic Design

Melvin Sandler,

Jesse Sherman Professor of Electrical

Engineering Emeritus

B.E.E., M.E.E., Ph.D.

Polytechnic University

Ricardo Scofidio

Professor Emeritus of Architecture

The Cooper Union;

B.Arch., Columbia University.

R.A., N.C.A.R.B.

Michael G. Sundell, B.A., A.M., Ph.D.

Professor Emeritus of Humanities

David H. H. Tung, B.C.E., M.C.E.,

Ph.D., P.E.

Professor Emeritus of Civil Engineering

Gerry Weiss

Professor of Electrical

Engineering Emeritus

B.E., The Cooper Union, S.M.,

Harvard University, D.E.E.,

Polytechnic University, P.E.

Chester Wisniewski

Professor Emeritus of Architecture

B.Arch., Syracuse University; Taliesin.

R.A., N.C.A.R.B.

**Cooper Union Alumni Association
2008-09 Executive Board**

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MaryAnn Nichols (A'68),

Vice President/Alumni Activities

Robert Marano (EE'93),

Vice President/Faculty

and Student Liaison

John Leeper (AR'85),

Secretary/Treasurer

Thomas Driscoll (ME'77),

Alumni Trustee

Mark Epstein (A'76), *Alumni Trustee*

Roger Tucker III (A'74), *Alumni Trustee*

Edward Feiner (AR'69), *Alumni Trustee*

Don Toman (EE'55), *Past President*

Carl Selinger (CE'67), *Past President*

Marilyn Hoffner (A'48),

Co-chair, Nominating Committee

Ronald Weinstein (CE'67),

Co-chair, Nominating Committee

Kathryn McGraw Berry (AR'80),

Chair, Annual Fund

*deceased

THE COOPER UNION NONDISCRIMINATION AND ANTI-HARASSMENT POLICIES AND COMPLAINT PROCEDURES

The Cooper Union's Vice president for business affairs/equal opportunity officer has overall responsibility for the management of the college's Equal Opportunity and Nondiscrimination Policies and has been designated to coordinate compliance activities under these policies and applicable federal, state and local laws. Students, faculty and staff may contact the vice president for business affairs/equal opportunity officer, human resources manager, dean of students or their academic dean to inquire about their rights under the college's policies, request counseling or seek information about filing a complaint.

Complaints by students against students are governed by the college's Code of Fair Practice and Policies on Diversity and Sexual Harassment contained in the Campus Security and Safety Booklet. Complaints by students against faculty or other college employees are governed by the Equal Educational Opportunity and Student Nondiscrimination and Anti-Harassment Policies, which are printed in the Campus Security and Safety Booklet. The link to the booklet is available at: www.cooper.edu/admin.

Complaints by faculty and other employees are governed by the Equal Employment Opportunity and Nondiscrimination and Anti-Harassment Policies, published in the staff handbooks. Links to those policies are available at: www.cooper.edu/hr. Faculty and bargaining unit staff may also refer to their collective bargaining agreements.

All students, faculty and other employees are protected from retaliation for filing a complaint or assisting in an investigation under the Nondiscrimination and Anti-Harassment Policies. The college's policies apply to all students, faculty, other employees and applicants for admission and employment, and all such persons are protected from coercion, intimidation, interference or retaliation for filing an internal or external complaint of discrimination or harassment or assisting in an investigation under any of the above-named policies and applicable laws.

STUDENT EQUAL EDUCATIONAL OPPORTUNITY AND NONDISCRIMINATION AND ANTI-HARASSMENT POLICIES

The Cooper Union is committed to providing a learning environment free from unlawful discrimination and harassment and to fostering a nurturing and vibrant community founded upon the fundamental dignity and worth of all of its members. Consistent with this commitment and with applicable laws, it is the policy of The Cooper Union not to tolerate unlawful discrimination or harassment in any form and to provide students who feel that they are victims of discrimination or harassment with mechanisms for seeking redress.

Continuing its long-standing policy to support actively equality of opportunity for all persons, The Cooper Union does not discriminate on the basis of age, race, religion, sex, color, sexual orientation, national and ethnic origin, nor does it discriminate against qualified handicapped or disabled persons or any other legally protected characteristic, in the administration of its admission and educational policies or scholarship, loan, athletic and other school-administered programs. Rather, The Cooper Union affirms that it admits students and employees regardless of their age, race, religion, sex, color, handicap or disability, sexual orientation, national, ethnic origin or any other legally protected characteristic and thereafter accords them all the rights and privileges generally made available to students at the school.

Consistent with The Cooper Union's policy of supporting cultural diversity, no student shall be refused admission to or be expelled from The Cooper Union solely because he/she is unable to participate in any examination, study or work requirement due to his/her religious observances and practices. It is the intent of The Cooper Union to reasonably accommodate individual students' religious obligations and practices without penalty, based on good faith, effort and due notice to those relevantly concerned of the anticipated religious observance date. There is the obligation of students to provide prior notice of anticipated absences. Students absent due to religious observances and practices will be given an opportunity to make up any examination, study or work requirement missed, without penalty.

The college also reasonably accommodates students with disabilities in accordance with law.

Discriminatory harassment and sexual harassment pose a direct threat to the right of every member of The Cooper Union community to be treated respectfully. Students, professors, staff and administrators share an obligation to maintain an environment in which members of the community are free to pursue and to promote learning, scholarly inquiry and artistic achievement without harassment. The harassment of any student is unacceptable and will not be tolerated at The Cooper Union.

Nothing in this policy shall abridge academic freedom or the college's educational mission. Prohibitions against discrimination and harassment do not extend to statements or written materials that are germane to the classroom subject matter.

DEFINITIONS

For purposes of these policies and procedures, discrimination, discriminatory harassment and sexual harassment are defined as follows:

DISCRIMINATION

Discrimination is defined as:

- treating members of a protected class less favorably because of their membership in that class; or
- having a policy or practice that has a disproportionately adverse impact on protected class members.

"Protected class" refers to any personal trait or category that is protected by law, including an individual's race, religion, sex, color, ethnicity, national origin, age, marital status, creed, genetic predisposition and carrier status, sexual orientation, alienage, citizenship status, veteran status, disability or any other characteristic protected by law.

DISCRIMINATORY HARASSMENT

Discriminatory harassment is defined as substantially interfering with an individual's educational or college living experience by subjecting him or her to severe or threatening conduct or to repeated humiliating or abusive conduct, based on his or her membership in a protected class. This includes sexual harassment, which is described below in further detail.

Under this policy, harassment is verbal or physical conduct that belittles or shows hostility or aversion toward an individual because of his or her race, religion, sex, color, ethnicity, national origin, age, marital status, creed, genetic predisposition and carrier status, sexual orientation,

alienage, citizenship status, veteran status, disability or any other characteristic protected by law, or that of his or her relatives, friends, associates and that:

- Has the purpose or effect of creating an intimidating, hostile or offensive academic environment;
- Has the purpose or effect of unreasonably interfering with an individual's academic performance; or
- Otherwise adversely affects an individual's academic experience.

Harassing conduct includes, but is not limited to: epithets, slurs or negative stereotyping; threatening, intimidating or hostile acts; and written or graphic material that belittles or shows hostility or aversion toward an individual or group and that is placed on walls or elsewhere on The Cooper Union premises or circulated in the workplace (including through e-mail).

SEXUAL HARASSMENT

Unwelcome sexual advances, requests for sexual favors and other verbal or physical conduct of a sexual nature constitute sexual harassment when:

- submission to such conduct is made either explicitly or implicitly a term or condition of an individual's education or employment; or
- submission to or rejection of such conduct by an individual is used as the basis for academic or employment decisions affecting that individual; or
- such conduct has the purpose or effect of unreasonably interfering with an individual's academic or work performance or creating an intimidating, hostile, demeaning or offensive academic, work or college living environment.

Sexual harassment may include a range of subtle and not so subtle behaviors and may involve individuals of the same or different gender. Depending on the circumstances, these behaviors may include, but are not limited to: unwanted sexual advances or requests for sexual favors; sexual jokes and innuendo; verbal abuse of a sexual nature; commentary about an individual's body, sexual prowess or sexual deficiencies; leering, catcalls or touching; insulting or obscene comments or gestures; display or circulation of sexually suggestive objects or pictures (including through e-mail); and other physical, verbal or visual conduct of a sexual nature. Sex-based harassment—that is, harassment not involving sexual activity or language—

may also constitute discrimination if it is severe or pervasive and directed at an individual because of his or her sex.

Truly consensual romantic relationships are not sexual harassment and are not prohibited by The Cooper Union's policies. Individuals should be aware, however, that romantic relationships are susceptible to being determined after the fact to have been nonconsensual, and even coercive, whenever there is an inherent power differential between the parties. Therefore, any such relationship between a faculty or staff member and a student is strongly discouraged.

REQUESTS FOR DISABILITY ACCOMMODATION

Students seeking an accommodation for a disability should contact the dean of students. Such requests may also be given to the vice president for business affairs/equal opportunity officer.

PROCEDURES FOR STUDENTS WITH CONCERNS OR COMPLAINTS ABOUT DISCRIMINATION AND HARASSMENT AND NON-RETALIATION POLICY

All members of the college community are expected to adhere to the college's policies and to cooperate with the procedures for responding to complaints of discrimination and harassment. All are encouraged to report any conduct believed to be in violation of these policies. It is in the best interest of the entire Cooper Union community for students to report incidents of discrimination and harassment. All students and applicants for admission are protected from coercion, intimidation, interference or retaliation for filing a complaint or assisting in an investigation under any of the applicable policies and laws. Subjecting another to retaliatory, intimidating or coercive conduct for filing a complaint or participating in an investigation is prohibited and may be addressed as a separate violation.

Any person who believes that he or she has been the subject of discrimination or harassment may initially choose to deal with the alleged offender directly through a face-to-face discussion, a personal telephone conversation, e-mail correspondence or letters. In many cases, this may effectively resolve the situation; however, individuals are not required to address the alleged offender directly. Such an approach may be ineffective in correcting the problem, or an individual may be uncomfortable in handling the situation alone.

All students are strongly urged to promptly report concerns of discrimination and harassment under the procedures outlined below.

FORMAL COMPLAINT PROCEDURES FOR STUDENTS

Students who wish to make a formal complaint may do so in accordance with the procedures set forth below.

Complaints about Other Students

The harassment of any student is unacceptable and will not be tolerated at The Cooper Union. It is in the best interest of the entire Cooper Union community for students to report incidents of discrimination and harassment. Any student who believes he or she has been subjected to harassment by another student should submit a complaint, if possible in writing, to the vice president for business affairs/equal opportunity officer, the dean of students or his or her academic dean. The college will then designate the appropriate person to address the complaint. After a complaint is made, it will be investigated and an attempt will be made to resolve the matter as amicably and privately as possible. The penalties of expulsion, suspension, dismissal, warning, probation or loss of privileges can be meted out to the offending student in the college's discretion and as the college deems appropriate. The matter may be referred to the Student Judicial Committee, in accordance with the procedures set forth in the Code of Fair Practice, a copy of which may be found in the Campus Security and Safety Booklet.

Complaints about Faculty And Employees The Cooper Union has established separate procedures to handle student complaints about harassment and discrimination imposed on students by faculty or staff.

Sexual harassment, whether it imposes a requirement of sexual cooperation as a condition of academic achievement or not, is inimical to the college's academic environment. Harassment and discrimination on the basis of race, religion, national origin, sex and/or sexual orientation and any other characteristic protected by law is also prohibited. Student complaints about harassment by staff or faculty should be filed with the dean of students, the vice president for business affairs/equal opportunity officer, or the academic dean.

The vice president for business affairs/equal opportunity officer will investigate, or will appoint an investigator to investigate, the matter and try to resolve the matter as amicably and privately as possible. If this effort is not successful and if the vice president for business affairs or the president deems it appropriate under the circumstances, a Hearing Board may be appointed by the president to review the complaint, conduct any additional investigation deemed appropriate, and make recommendations to the president.

A Hearing Board is typically comprised of an academic dean, a faculty member and an elected student representative, all from schools other than that of the complainant, although the college retains discretion to alter the composition of a Hearing Board as it deems appropriate.

In resolving any matter, the college retains discretion to take any remedial action it deems appropriate, including, without limitation, warning, demotion, transfer, suspension, training and termination.

INDEPENDENT INVESTIGATION AND REVIEW BY TRUSTEES

The Cooper Union, in its discretion, may conduct an investigation independent of or in addition to the procedures outlined above, at any time. In addition, although the Board of Trustees will not typically be involved in the receipt, investigation and remediation of complaints of discrimination and harassment, the Board of Trustees or committee authorized by the chairman of the Board of Trustees is authorized to modify the procedures herein as it deems appropriate under the circumstances, and to take remedial action as it deems appropriate.

Under any of the procedures set forth above, barring exceptional circumstances, the investigation will be commenced within 10 working days after receipt of the formal complaint, and the complaining party and the accused party will be notified of the outcome of the investigation within five working days after the completion of the investigation. Students with questions as to the appropriate procedure in a particular situation should contact the dean of students, the vice president for business affairs/equal opportunity officer, or their academic dean.

NON-RETALIATION

Retaliation against students who complain about perceived discrimination or harassment is strictly prohibited. Complaints of retaliation will be investigated and treated as violations of the college's Nondiscrimination and Anti-harassment Policy.

THE COOPER UNION'S COMPLIANCE WITH LAWS PROMOTING EQUAL EDUCATIONAL OPPORTUNITY AND PROHIBITING DISCRIMINATION AND HARASSMENT

In accordance with all applicable laws and pursuant to its own policies and operating procedures, The Cooper Union provides for equal opportunity and prohibits unlawful discrimination and harassment. The applicable laws include:

- Title VI of the Civil Rights Act of 1964, as amended, prohibits discrimination against any person on the basis of race, color or national origin in programs or activities receiving federal financial assistance.
- Title VII of the Civil Rights Act of 1964, as amended, prohibits discrimination against any person on the basis of race, color, sex or national origin in connection with employment.
- Title IX of the Education Amendments of 1972, as amended, prohibits discrimination on the basis of sex in the conduct or operation of a school's educational programs or activities, including admission to these programs and activities.
- Section 504 of the Rehabilitation Act of 1973 prohibits the exclusion of any person solely on the basis of a disability from participation in or access to benefits of any federally financed program or activity; it also prohibits discrimination against any person solely on the basis of disability in any federally financed program or activity.
- The Americans with Disabilities Act of 1990 prohibits discrimination against persons with disabilities in public accommodation.
- The Age Discrimination Act of 1975 prohibits discrimination on the basis of age in programs and activities receiving federal financial assistance.
- The New York Executive Law, Article 15, Section 296(4), prohibits an educational institution from denying the use of its facilities to anyone otherwise qualified or permitting harassment of a student or applicant on the basis of color, race, religion, disability, national origin, sexual

orientation, military status, sex, age and marital status.

- The New York Education Law, Section 313, as amended, prohibits educational institutions from discriminating against persons seeking admission as students to any institution, program or course because of race, color, sex, religion, creed, marital status, age, sexual orientation or national origin.
- The New York City Human Rights Law, Section 8-107, prohibits discrimination on the basis of actual or perceived race, creed, color, national origin, age, gender (including gender identity and expression), disability, marital status, partnership status, sexual orientation or alienage or citizenship status in public accommodations.

Any person wanting to file an external complaint under any of these laws should consult the Web site of the relevant government agency listed below:

Office of Civil Rights, U.S. Department of Education
www.ed.gov/about/offices/list/ocr/index.html

New York State Department of Human Rights

www.dhr.state.ny.us/offices.html

New York City Commission on Human Rights

www.nyc.gov/html/cchr/home.html

Revised June 2008

POLICY AND PROCEDURES FOR FACULTY AND STAFF

FACULTY AND STAFF EQUAL EMPLOYMENT OPPORTUNITY AND NONDISCRIMINATION AND ANTI-HARASSMENT POLICIES

The Cooper Union is an equal opportunity employer and is committed to providing a working and learning environment free from unlawful discrimination and to fostering a nurturing and vibrant community founded upon the fundamental dignity and worth of all of its members. The college does not discriminate against or permit harassment of employees or applicants for employment on the basis of race, color, sex, gender (including gender identity and expression), pregnancy, religion, creed, national origin, age, alienage and citizenship, status as a perceived or actual victim of domestic violence, disability, marital status, sexual orientation, military status, partnership status, genetic predisposition or carrier status, arrest record or any other legally protected status.

Sexual harassment is strictly prohibited. Harassment on the basis of any other protected characteristic is also strictly prohibited.

The Cooper Union reasonably accommodates employees and applicants with disabilities and also provides reasonable accommodation of religious beliefs and practices in accordance with law.

Nothing in these policies shall abridge academic freedom or the college's educational mission. Prohibitions against discrimination and harassment do not extend to statements or written materials that are germane to classroom subject matter.

All members of The Cooper Union community are expected to adhere to these policies and to cooperate with the procedures for responding to complaints of discrimination and harassment. They also are encouraged to report any conduct they believe to be in violation of these policies. Management and supervisory personnel in particular are responsible for taking reasonable and necessary action to prevent discrimination and harassment in the workplace and for responding promptly and thoroughly to any such claims. Those individuals include any officer or dean having formal supervisory responsibility over employees. For the purpose of these policies, faculty are supervisors of other faculty when they are acting in a supervisory role as department chair,

dean, academic vice president or similar position.

Employees may file an informal or formal complaint under this policy as set forth below. Any individual found to have engaged in discrimination or harassment will be subject to discipline up to and including termination. Retaliation against anyone who files a complaint or participates in an investigation of a complaint is prohibited and will be addressed as a separate violation of this policy.

The Cooper Union provides training programs to educate faculty and administrators about conduct that may constitute a violation of its policies and to inform them of the procedures that are available to respond to alleged violations.

DEFINITIONS

For purposes of these policies and procedures, discrimination, discriminatory harassment and sexual harassment are defined as follows:

DISCRIMINATION

Discrimination is defined as:

- treating members of a protected class less favorably because of their membership in that class; or
- having a policy or practice that has a disproportionately adverse impact on protected class members.

"Protected class" refers to any personal trait or category that is protected by law, including an individual's race, religion, sex, color, ethnicity, national origin, age, marital status, creed, genetic predisposition and carrier status, sexual orientation, alienage, citizenship status, veteran status, disability or any other characteristic protected by law.

DISCRIMINATORY HARASSMENT

Discriminatory harassment is defined as subjecting an individual to humiliating, abusive or threatening conduct that creates an intimidating, hostile or abusive work environment; alters the conditions of employment; or unreasonably interferes with an individual's work performance on the basis of that individual's membership in a protected class. This includes sexual harassment, which is described in further detail below.

Under this policy, harassment is verbal or physical conduct that belittles or shows hostility or aversion toward an individual because of his or her race, religion, sex, color, ethnicity, national origin, age, marital status,

creed, genetic predisposition and carrier status, sexual orientation, alienage, citizenship status, veteran status, disability or any other characteristic protected by law, or that of his or her relatives, friends, associates and that:

- Has the purpose or effect of creating an intimidating, hostile or offensive work environment;
- Has the purpose or effect of unreasonably interfering with an individual's work performance; or
- Otherwise adversely affects an individual's employment.

Harassing conduct includes, but is not limited to: epithets, slurs or negative stereotyping; threatening, intimidating or hostile acts; and written or graphic material that belittles or shows hostility or aversion toward an individual or group and that is placed on walls or elsewhere on The Cooper Union premises or circulated in the workplace (including through e-mail).

SEXUAL HARASSMENT

Unwelcome sexual advances, requests for sexual favors and other verbal or physical conduct of a sexual nature constitute sexual harassment when:

- submission to such conduct is made either explicitly or implicitly a term or condition of an individual's employment; or
- submission to or rejection of such conduct by an individual is used as the basis for employment decisions affecting that individual; or
- such conduct has the purpose or effect of unreasonably interfering with an individual's work performance or creating an intimidating, hostile, demeaning or offensive working environment.

Sexual harassment may include a range of subtle and not so subtle behaviors and may involve individuals of the same or different gender. Depending on the circumstances, these behaviors may include, but are not limited to: unwanted sexual advances or requests for sexual favors; sexual jokes and innuendo; verbal abuse of a sexual nature; commentary about an individual's body, sexual prowess or sexual deficiencies; leering, catcalls or touching; insulting or obscene comments or gestures; display or circulation in the workplace of sexually suggestive objects or pictures (including through e-mail); and other physical, verbal or visual conduct of a sexual nature. Sex-based harassment—that is, harassment not

involving sexual activity or language—may also constitute discrimination if it is severe or pervasive and directed at employees because of their sex.

Truly consensual romantic relationships are not sexual harassment and are not prohibited by The Cooper Union policies. Individuals should be aware, however, that romantic relationships are susceptible to being determined after the fact to have been nonconsensual, and even coercive, whenever there is an inherent power differential between the parties. Therefore, any such relationship with a subordinate employee or a student is strongly discouraged.

DISABILITY ACCOMMODATION

Employees seeking an accommodation for a disability should contact the human resources manager, Yvonne Moray, or vice president for business affairs/equal opportunity officer, Robert Hawks.

INQUIRIES ABOUT POLICY

Inquiries concerning any policy, program or other activity at The Cooper Union may be referred to the following individual who has been designated by The Cooper Union to oversee the continued application of the school's nondiscrimination and anti-harassment policies:

Robert E. Hawks

Vice President for Business Affairs/Equal Opportunity Officer
The Cooper Union for the Advancement of Science and Art
Business Office
30 Cooper Square, 7th Floor
New York, NY 10003
Tel. 212.353.4150

INDIVIDUALS AND CONDUCT COVERED

These employee policies apply to all applicants and employees, and prohibit harassment, discrimination and retaliation whether engaged in by fellow employees, by a supervisor or manager, or by someone not directly connected to The Cooper Union (e.g., an outside vendor, consultant or customer). Conduct prohibited by these policies is unacceptable in the workplace and in any work-related setting outside the workplace. Any individual found to have engaged in sexual or any other form of harassment, or other inappropriate conduct, will be disciplined as appropriate, up to and including discharge.

NON-RETALIATION POLICY

The Cooper Union will not in any way retaliate against an individual who, in good faith, makes a complaint or report of harassment, or participates in the investigation of such complaint or report. Retaliation against any individual for, in good faith, reporting a claim of discrimination or harassment or cooperating in the investigation of same will not be tolerated and will itself be subject to appropriate discipline.

Reports of retaliation should be made in the same manner as complaints reporting discrimination and harassment and such complaints will be investigated.

COMPLAINT PROCEDURES FOR FACULTY AND OTHER EMPLOYEES AND APPLICANTS

Any employee who has witnessed, been subject to, or believes that he or she has been the subject of discrimination, sexual or any other form of harassment or retaliation by anyone at The Cooper Union should, and is encouraged to, bring the matter to the attention of a supervisory staff member or the vice president for business affairs/equal opportunity officer referred to above or to other persons designated to receive complaints as set forth below. Individuals should not feel obligated to file their complaints with their immediate supervisor before bringing the matter to the attention of the other designated representatives.

IMPORTANT NOTICE TO ALL EMPLOYEES: Employees who have experienced conduct they believe is contrary to this policy have an obligation to take advantage of this complaint procedure. An employee's failure to fulfill this obligation could affect his or her rights in pursuing legal action. Also, please note, federal, state and local discrimination laws establish specific time frames for initiating a legal proceeding pursuant to those laws.

THE INVESTIGATION AND CONFIDENTIALITY

A prompt, thorough and impartial investigation of the alleged incident will be conducted to the extent possible, and appropriate corrective action will be taken if warranted. Barring exceptional circumstances, the investigation will be commenced within 10 working days after receipt of the formal complaint. To the extent consistent with adequate investigation and appropriate corrective action, complaints of

discrimination and harassment will be treated as confidential. Within five working days after the conclusion of the investigation, the complaining party and the accused party will be notified of the outcome of the investigation.

RESPONSIVE ACTION

Misconduct constituting harassment, discrimination or retaliation will be dealt with promptly and adequately. Responsive action may include, without limitation, training, referral to counseling, monitoring the offender and/or disciplinary action such as warning, reprimand, withholding of a promotion or pay increase, reduction of wages, demotion, reassignment, temporary suspension without pay or termination, as The Cooper Union believes appropriate under the circumstances.

GRIEVANCE PROCEDURE UNDER THE COOPER UNION'S NONDISCRIMINATION AND ANTI-HARASSMENT POLICIES

An employee of The Cooper Union who believes that he or she has been discriminated against or harassed in violation of any provision of The Cooper Union's nondiscriminatory or anti-harassment policies may ask the offender to stop his/her behavior. An employee should not feel obligated to confront the offender, however, and may also attempt to resolve such grievance in the following manner.

Step 1—Informal Complaint

EMPLOYEES WITH COMPLAINTS IN WHICH THE IMMEDIATE SUPERVISOR IS NOT DIRECTLY INVOLVED GENERALLY SHOULD START AT STEP 1. EMPLOYEES WITH COMPLAINTS WHICH DIRECTLY INVOLVE THE IMMEDIATE SUPERVISOR OR IN WHICH THE EMPLOYEE IS NOT COMFORTABLE PRESENTING THE COMPLAINT DIRECTLY TO HIS/HER SUPERVISOR SHOULD PROCEED DIRECTLY TO STEP 2.

The complainant should present the complaint, if possible in writing, to his or her immediate superior as soon as possible after the date on which the alleged act of discrimination or harassment took place, and should also forward a copy of any written complaint in a sealed envelope marked "CONFIDENTIAL" to the vice president for business affairs/equal opportunity officer or to the human resources manager.

The complainant's immediate superior or another individual designated by the college shall meet with the complainant for purposes of initiating an investigation. An investigation may involve a review of documents and interviews with witnesses and the alleged offender. Once an investigation is completed, appropriate remedial action will be taken.

If the complaint is not satisfactorily resolved at Step 1, it may be presented as a formal grievance/appeal under Step 2. As stated previously, if the complainant is uncomfortable presenting his/her complaint to his/her immediate supervisor, the complainant may immediately proceed to Step 2.

Step 2—Formal Grievance/Step

In the case where the complainant feels uncomfortable presenting it to his or her immediate supervisor or when the complainant is dissatisfied by the results of Step 1, the grievance may be formally presented by the grievant to the vice president for business affairs/equal opportunity officer or to the human resources manager.

The grievance should be written, if possible, and set forth specifically the facts on which the grievance is based. The equal opportunity officer, or an authorized designee, will investigate the grievance and/or review the investigation already conducted and make a determination on the grievance and appropriate remedial action.

SEPARATE RIGHTS OF FACULTY AND BARGAINING UNIT STAFF

Nothing herein precludes faculty and bargaining unit staff from seeking redress under their collective bargaining agreements.

INDEPENDENT INVESTIGATION AND REVIEW BY TRUSTEES

The Cooper Union, in its discretion, may conduct an investigation independent of or in addition to the procedures outlined above at any time. In addition, although the Board of Trustees will not typically be involved in the receipt, investigation and remediation of complaints of discrimination and harassment, the Board of Trustees or committee authorized by the chairman of the Board of Trustees is authorized to modify the procedures herein as it deems appropriate under the circumstances, and to take remedial action as it deems appropriate in certain cases.

THE COOPER UNION'S COMPLIANCE WITH FEDERAL, STATE AND LOCAL LAWS PROMOTING EQUAL EMPLOYMENT OPPORTUNITY, PROHIBITING DISCRIMINATION AND HARASSMENT AND AUTHORIZING AFFIRMATIVE ACTION

In accordance with all applicable laws and pursuant to its own policies and operating procedures, The Cooper Union provides for equal opportunity, prohibits unlawful discrimination and harassment and takes affirmative action. The applicable laws include:

- Title VI of the Civil Rights Act of 1964, as amended, prohibits discrimination against any person on the basis of race, color or national origin in programs or activities receiving federal financial assistance.
- Title VII of the Civil Rights Act of 1964, as amended, prohibits employment discrimination against any person because of race, color, religion, sex, pregnancy status or national origin.
- Title IX of the Education Amendments of 1972, as amended, prohibits discrimination on the basis of sex in the conduct or operation of a school's educational programs or activities, including employment in these programs and activities.
- The Equal Pay Act of 1963 prohibits discrimination on the basis of sex in rates of pay.
- Executive Order 11246, as amended, prohibits discrimination in employment because of race, color, religion, sex or national origin and requires affirmative action to ensure equality of opportunity in all aspects of employment.
- Section 503 of the Rehabilitation Act of 1973 requires a federal contractor to take affirmative action to employ and advance in employment qualified workers with disabilities. Section 504 prohibits the exclusion of any person solely on the basis of a disability from participation in or access to benefits of any federally financed program or activity; it also prohibits discrimination against any person solely on the basis of disability in any federally financed program or activity.
- The Americans with Disabilities Act of 1990 prohibits discrimination in public accommodation and in employment against a qualified person with a disability and requires an employer to provide qualified applicants and employees with reasonable accommodations.
- The Age Discrimination in Employment Act of 1967, as amended, prohibits discrimination in employment on the basis of age. The Age Discrimination Act of 1975 prohibits discrimination on the basis of age in programs and activities receiving federal financial assistance.
- The Uniformed Services Employment and Reemployment Rights Act (USERRA) prohibits discrimination in employment based on past, current or future military obligations.
- The Vietnam Era Veterans' Readjustment Assistance Act of 1974 and the Veterans Employment Opportunities Act of 1998, as amended, prohibit job discrimination and require affirmative action to employ and advance in employment qualified special disabled veterans, veterans of the Vietnam Era, recently separated veterans and any other veterans who served on active duty during a war or in a campaign or expedition for which a campaign badge has been authorized.
- The Immigration Reform and Control Act of 1986 prohibits employers from discriminating on the basis of citizenship status. The prohibition extends to employers who hire only U.S. citizens or U.S. citizens and green card holders, as well as to employers who prefer to employ unauthorized workers or temporary visa holders rather than U.S. citizens and other workers with employment authorization.
- The Small Business Act of 1958, as amended, Section 15(g)(1), requires federal contractors to afford maximum practicable business opportunities to Small Business Concerns, including businesses owned by disadvantaged individuals, disabled veterans and women.
- The New York Executive Law, Article 15, Section 296(1), prohibits discrimination against any person in employment because of age, race, creed, color, national origin, sexual orientation, military status, sex, disability, genetic predisposition or carrier status, marital status or arrest record. Section 296(4) prohibits an educational institution from denying the use of its facilities to anyone otherwise qualified or permitting harassment of a student or applicant on the basis of color, race, religion, disability, national origin, sexual orientation, military status, sex, age and marital status.

- The New York Labor Law, Section 194, prohibits discrimination on the basis of sex in rates of pay.
- The New York City Human Rights Law, Chapter 1, Section 8-107, makes it an unlawful discriminatory practice for an employer to discriminate against any person because of their actual or perceived age, race, creed, color, national origin, gender (including gender identity and expression), disability, marital status, sexual orientation, alienage or citizenship status, partnership status or status as a perceived or actual victim of domestic violence.

Any person wanting to file an external complaint under any of these laws should consult the Web site of the relevant government agency listed below:

Office of Federal Contract Compliance Programs

www.dol.gov/esa/contracts/ofccp/ofnation2.htm#NewYork

U.S. Equal Employment Opportunity Commission

www.eeoc.gov/contact.html

Office of Civil Rights, U.S. Department of Education

www.ed.gov/about/offices/list/ocr/index.html

Veterans' Training and Employment Service, U.S. Department of Labor

www.dol.gov/vets/aboutvets/contacts/main.htm

New York State Department of Human Rights

www.dhr.state.ny.us/offices.html

New York State Department of Labor

www.labor.state.ny.us/agencyinfo/local_offices.shtm

New York City Commission on Human Rights

www.nyc.gov/html/cchr/home.html

Revised June 2008

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